



Press Release

FULL YEAR 2020 RESULTS

“A strong year of execution, a clear path to profitable growth and a commitment to shareholder return”

Luxembourg, 25 February 2021 -- SES S.A. announces financial results for the year ended 31 December 2020.

Third successive year delivering EBITDA outlook despite challenging COVID-19 environment in 2020

- Growth engine Networks revenue +5% YOY^(1,2), or +27% since 2017, and Video revenue of €1,108 million in line with expectations
- Adjusted EBITDA⁽³⁾ of €1,152 million delivered within pre-COVID-19 financial outlook and at high end of mid-year outlook
- Strong net cash generated from operations of €1,049 million representing 97% of reported EBITDA

Commitment to disciplined financial policy and shareholder returns

- Solid cash flow generation driving €505 million YOY debt reduction and lowest leverage ratio⁽⁴⁾ (of 2.97 times) over the past 5 years
- Proposed 2020 dividend of €0.40 per A-share consistent with commitment to maintain a minimum base dividend of €0.40
- On track to realise \$4 billion pre-tax from US C-band clearing with end-2021 milestone triggering the first \$1 billion in accelerated clearing payments to be fully used for deleveraging

Resilient 2021 outlook reflecting current market with substantial growth investments supporting Revenue, Adjusted EBITDA and FCF growth from 2023

- Over 80% of 2021 group revenue outlook of €1,760-1,820 million⁽⁵⁾ already under contract. Continued focus on operational excellence, reducing cost and discretionary spending supporting 2021 Adjusted EBITDA⁽³⁾ outlook (€1,060-1,100 million⁽⁵⁾)
- SES-17 and O3b mPOWER, with gross backlog up 40% since Q3 2020 to \$740 million⁽⁶⁾, to launch in 2021, driving an acceleration of growth in Networks from 2022 onwards and sustained profitable revenue and Adjusted EBITDA growth for SES from 2023
- CapEx reduced by €390 million over 2020-2024 compared with previous forecast, lowering growth investment peak in 2021-2022 and followed by substantially lower average annual CapEx of €375 million (2023-2025)

Steve Collar, CEO of SES, commented: “2020 was a strong year for SES. The combination of considerable commercial execution and laser focus on controlling discretionary spending ensured that, despite the COVID-19 environment, we protected the bottom line with Adjusted EBITDA in line with our pre-COVID-19 outlook and at the top end of our mid-year outlook. We successfully executed our Simplify & Amplify programme delivering OpEx savings of €50 million from 2022 onwards, while Net Debt and leverage is at a 5-year low on the back of strong cash generation.

2020 was a landmark year for our US C-band initiative, starting with the FCC’s final Report and Order and ending with the record-breaking spectrum auction, crystallising SES’ opportunity to earn \$4 billion in accelerated relocation payments. The clearing is on track and we expect to meet the December 2021 and December 2023 deadlines.

We secured more than €1.3 billion in customer agreements in the year including an important long-term commitment with Canal+ covering multiple orbital positions; contract extensions with public and commercial broadcasters across our prime video neighbourhoods; new MEO-GEO-based solutions for the US Government; new Telco and MNO connectivity solutions in Latin America and Asia; and, in return for supporting customers whose businesses are especially affected by COVID-19, secured additional backlog in Cruise and Aero. Our recently announced renewal and extension with Sky means that, to date, we have added more than €440 million in contract backlog at our core video neighbourhoods since the end of Q3 2020. 2020 was a year like no other for our employees and customers alike. We moved swiftly and successfully into a remote office environment, protecting customer and satellite operations in the process. I could not be more grateful to SES employees for their resilience and commitment to supporting our customers.

2021 represents a year of unique and significant opportunities for SES. It will see us realise the first \$1 billion from C-band repurposing and execute on a strong pipeline of commercial opportunities to further grow, driven by the increasing backlog of now \$740 million for SES-17 and O3b mPOWER ahead of launch in the second half of 2021. These assets form the bedrock of our unique, multi-orbit value proposition to serve the strong and expanding demand for data across all our segments and will drive sustained, profitable growth for SES in the years ahead.”

¹ Excluding periodic and other revenue (disclosed separately) that are not directly related to or otherwise distort the underlying business trends

² At constant FX which refers to comparative figures restated at the current period FX to neutralise currency variations

³ Excluding restructuring charge and operating expenses recognised in relation to US C-band repurposing (disclosed separately)

⁴ Ratio of Adjusted Net Debt (which includes 50% of hybrid bonds as debt, per the rating agency methodology) to Adjusted EBITDA

⁵ Financial outlook assumes a €/€ FX rate of €1 = \$1.20, nominal satellite health and launch schedule

⁶ Gross backlog \$740 million (fully protected: \$605 million), including \$180 million signed since 1 January 2021; Q3 2020: \$525 million (fully protected: \$510 million)

Key business and financial highlights

SES regularly uses Alternative Performance Measures (APM) to present the performance of the Group and believes that these APMs are relevant to enhance understanding of the financial performance and financial position.

€million	2020	2019	Δ as Reported	Δ at constant FX
Average €/ \$ FX rate	1.14	1.12		
Revenue	1,876	1,984	-5.4%	-4.5%
Adjusted EBITDA	1,152	1,238	-6.9%	-5.9%
Adjusted Net Profit	208	395	-47.3%	n/a

- Underlying revenue (excluding periodic and other) declined by 3.0% (year-on-year at constant FX) to €1,867 million.
- Video underlying revenue of €1,108 million (-8.0% at constant FX) reflected the combination of lower Distribution revenue (-7.8%), from 'right-sizing' of capacity by customers in mature markets, and lower Services revenue (-8.7%) including the impact of COVID-19 on Sports & Events revenue.
- Networks underlying revenue grew, for the third consecutive year, (+5.3% at constant FX) to €759 million with the contribution from new business signed in 2019 supporting growth in Mobility (+9.0%), expansion of connectivity services driving a return to growth in Fixed Data (+6.7%), while Government (+1.7%) benefited from new business secured during H2 2020.
- Adjusted EBITDA of €1,152 million represented an Adjusted EBITDA margin of 61.4% (2019: 62.4%). 2020 operating expenses (excluding restructuring and US C-band repurposing expenses) were 1.9% lower year-on-year at €724 million including the benefit of measures taken early in 2020 to mitigate of the impact of the COVID-19 environment and to protect the bottom line.
- Adjusted EBITDA excludes restructuring expenses of €40 million (2019: €21 million) in relation to the Simplify & Amplify transformation programme and €33 million (2019: nil) of operating expenses associated with the accelerated repurposing of US C-band spectrum, net of €10 million repurposing income (2019: nil).
- Adjusted Net Profit was lower year-on-year as the impact of lower Adjusted EBITDA, recognition of net foreign exchange losses, and high level of tax income in 2019 was not fully offset by the positive effect of year-on-year reductions in both Depreciation and Amortisation expenses (of 4.5%) and net interest expense (of 9.6%).
- Adjusted Net Profit excludes (net of tax) the restructuring expenses, the US C-band (net) expenses, and impairment expense of €277 million in 2020. This impairment expense was comprised of €183 million spread across eight GEO assets including the impact of COVID-19 on expected future cash flows from definite life assets, €80 million related to the former MX1 business following the integration within the Video infrastructure operations, and €14 million related to orbital slot rights.
- Net cash generated by operating activities (NOCF) of €1,049 million (2019: €1,134 million) represented 97.2% of reported EBITDA (2019: 93.2%). Free cash flow before equity distributions and treasury activities (see page 7) of €665 million was 0.9% higher than 2019 as lower NOCF was offset by lower net cash absorbed by investing activities, which were 34% less than forecasted for 2020.
- Adjusted Net Debt (including 50% of the €1.3 billion hybrid bonds as debt, per the rating agency methodology) of €3,418 million was €505 million (or 12.9%) lower than 2019 and represented an Adjusted Net Debt to Adjusted EBITDA ratio of 2.97 times (2019: 3.17 times). The weighted average interest cost (excluding loan origination costs, commitment fees and hybrid bonds) was reduced to 3.1% (2019: 3.6%), while the weighted average debt maturity was extended to 7.2 years (2019: 7.0 years).
- Fully protected contract backlog at 31 December 2020 was €5.6 billion (gross backlog of €6.1 billion when including backlog subject to contractual break clauses).
- For the year ended 2020, the SES Board of Directors has proposed a dividend of €0.40 per A-share and €0.16 per B-share, consistent with 2019 and the Board's commitment to maintain a base dividend of €0.40 per A-share and €0.16 per B-share. The dividend, which is subject to shareholders' approval at the Annual General Meeting on 1 April 2021, will be paid on 22 April 2021.
- For the year ended 2021 (assuming a €/ \$ FX rate of €1 = \$1.20, nominal satellite health and launch schedule) group revenue is expected within a range of €1,760-1,820 million (including €1,000-1,030 million for Video and €750-780 million for Networks) and Adjusted EBITDA (excluding restructuring and US C-Band expenses) within a range of €1,060-1,100 million.
- Capital expenditure (representing net cash absorbed by investing activities excluding acquisitions, financial investments, and US C-band repurposing) is now expected to be €660 million in 2021 and €880 million in 2022 reflecting the important growth investment in SES-17 and O3b mPOWER. Thereafter, Capital Expenditure is expected to reduce significantly to €220 million in 2023, €570 million in 2024, and €340 million in 2025, representing an average annual capital expenditure of €375 million (2023-2025).



Operational performance and commentary

REVENUE BY BUSINESS UNIT

	Revenue (€ million)					Change (YOY) at constant FX				
	Q1 2020	Q2 2020	Q3 2020	Q4 2020	2020	Q1 2020	Q2 2020	Q3 2020	Q4 2020	2020
Average €/ \$ FX rate	1.11	1.10	1.17	1.18	1.14					
Video Distribution (underlying)	212	211	205	204	832	-8.5%	-6.6%	-7.7%	-9.2%	-7.8%
Video Services (underlying)	70	66	68	72	276	-6.6%	-12.5%	-11.7%	-3.8%	-8.7%
Video (total)	282	277	273	276	1,108	-8.1%	-8.1%	-8.7%	-8.2%	-8.3%
- Underlying	282	277	273	276	1,108	-7.8%	-8.1%	-8.3%	-7.9%	-8.0%
Government (underlying)	70	72	74	78	294	-0.5%	-3.8%	+6.2%	+2.7%	+1.7%
Fixed Data	69	62	60	66	257	+14.3%	+4.9%	+0.5%	-9.3% ⁽¹⁾	+2.0%
- Underlying	61	62	60	66	249	+1.6%	+7.9%	+10.3%	+7.5%	+6.7%
- Periodic	8	-	-	-	8	n/m	n/m	n/m	n/m	n/m
Mobility (underlying)	58	57	55	46 ⁽²⁾	216	+13.6%	+16.9%	+9.3%	-15.1% ⁽²⁾	+9.0%
Networks (total)	197	191	189	190	767	+8.4%	+4.6%	+5.2%	-6.5%	+2.6%
- Underlying	189	191	189	190	759	+7.7%	+6.5%	+8.4%	-0.8%	+5.3%
Sub-total	479	468	462	466	1,875	-2.0%	-3.3%	-3.5%	-7.5%	-4.1%
- Underlying	471	468	462	466	1,867	-2.2%	-2.6%	-2.1%	-5.1%	-3.0%
- Periodic	8	-	-	-	8	n/m	n/m	n/m	n/m	n/m
Other	-	1	-	-	1	n/m	n/m	n/m	n/m	n/m
Group Total	479	469	462	466	1,876	-1.9%	-3.3%	-3.5%	-8.8%	-4.5%

"Underlying" revenue represents the core business of capacity sales, as well as associated services and equipment. This revenue may be impacted by changes in launch schedule and satellite health status. "Periodic" revenue separates revenues that are not directly related to or would distort the underlying business trends on a quarterly basis. Periodic revenue includes: the outright sale of transponders or transponder equivalents; accelerated revenue from hosted payloads during construction; termination fees; insurance proceeds; certain interim satellite missions and other such items when material. "Other" includes revenue not directly applicable to Video or Networks

1) Year-on-year comparison impacted by periodic revenue of €12 million recognised in Q4 2019 which did not repeat in Q4 2020

2) Q4 2020 revenue included an exceptional adjustment related to contract restructuring which is not expected to repeat in future quarters



Video: 59% of group revenue (2019: 62%)

At 31 December 2020, SES carried a total of 8,265 TV channels to over 365 million TV homes around the world including 2,981 channels in High Definition and Ultra High Definition. 69% of total TV channels are broadcast in MPEG-4 with an additional 4% in HEVC.

Video Distribution

In Europe, volume reductions on some long-term renewals secured in late 2019 led to lower year-on-year revenue, albeit utilisation rates across SES' industry-leading European Video neighbourhoods remained strong. North American revenue was impacted by 'right-sizing' of volume across U.S. cable neighbourhoods and accommodation of customers ahead of C-band clearing, as well as the expected reduction in wholesale business. In the International markets, the contribution of new revenue secured is yet to fully offset the impact of challenging trading environments, leading to a modest revenue reduction (year-on-year).

Video Services

The decision to reduce exposure to low margin services activities associated with the former MX1 business, and postponement or cancellation of sports and events in 2020 due to COVID-19, led to lower year-on-year revenue. HD+ revenue was flat (year-on-year) with a shift towards TV-installed software solutions rather than hardware sales, reflecting the strong partnerships with TV set manufacturers. Continued growth in the number of paying subscribers, which improved during 2020, and the positive contribution from the planned increase in the cost to renew a 12-month subscription from March 2021 is expected to support the future development of the platform.

From Q1 2021, revenue from "Video Distribution" and "Video Services" will be reported as a single revenue line ("Video").

Networks: 41% of group revenue (2019: 38%)

Government

Strong contributions from new business in both the US Government and Global Government businesses during the second half of 2020 led to overall growth (year-on-year) in underlying revenue. US Government revenue was ahead (year-on-year) benefiting from the contribution of new MEO- and GEO-enabled network solutions. Global Government revenue was lower with improved revenue run-rate offsetting less revenue from completion of certain milestone-driven institutional projects which benefited 2019.

Fixed Data

Positive outturns across the Americas, Africa and Asia, as well as from new business in energy and cloud, more than offset lower revenue in Europe and the Pacific and contributed to overall growth (year-on-year) in Fixed Data. Growth in the Americas was supported by new and incremental managed services to tier one telecommunications companies, mobile networks operators to deploy 4G networks, and government funded rural WiFi projects on behalf of SES' customers, notably using SES-12 and MEO-enabled high throughput capabilities.

Mobility

High single-digit growth (year-on-year) in Aeronautical reflected the full year contribution of new business signed with several service providers during 2019. Similarly, in Maritime, the full revenue contribution of expanded services with key cruise customers signed in 2019 and a good trajectory in commercial shipping over the last 12 months led to double-digit growth (year-on-year) in revenue. In Q4 2020, Mobility revenue included an exceptional adjustment related to contract restructuring which is not expected to repeat in future quarters.

As the vast majority of SES' commercial contracts, including in Mobility, are fixed, the performance was resilient to the impact of COVID-19 on customers and end markets served by SES in the Cruise and Commercial Aviation segments. Nevertheless, it is expected that the development of both existing revenue and pace of new business will continue to be impacted by COVID-19 in the near term.

Future satellite launches

Satellite	Region	Application	Launch Date
SES-17	Americas	Fixed Data, Mobility, Government	Q3 2021
O3b mPOWER (satellites 1-3)	Global	Fixed Data, Mobility, Government	Q3 2021
O3b mPOWER (satellites 4-6)	Global	Fixed Data, Mobility, Government	Q1 2022
O3b mPOWER (satellites 7-9)	Global	Fixed Data, Mobility, Government	H2 2022
SES-18 & SES-19	North America	Video (US C-band accelerated clearing)	H2 2022
SES-20 & SES-21	North America	Video (US C-band accelerated clearing)	H2 2022
O3b mPOWER (satellites 10-11)	Global	Fixed Data, Mobility, Government	H2 2024

CONSOLIDATED INCOME STATEMENT

Year ended 31 December

€ million	2020	2019
Average €/€ FX rate	1.14	1.12
Revenue	1,876	1,984
US C-band repurposing income	10	--
Cost of sales	(291)	(269)
Staff costs	(330)	(312)
Other operating expenses	(186)	(186)
Operating expenses	(807)	(767)
EBITDA	1,079	1,217
Depreciation expense	(625)	(664)
Amortisation expense	(95)	(90)
Impairment expense	(277)	(97)
Operating profit	82	366
Net financing costs	(184)	(166)
Profit/(loss) before tax	(102)	200
Income tax income / (expense)	7	76
Profit/(loss) after tax	(95)	276
Non-controlling interests	9	20
Net profit/(loss) attributable to owners of the parent	(86)	296
Basic and diluted earnings/(loss) per share (in €) ⁽¹⁾		
Class A shares	(0.30)	0.54
Class B shares	(0.12)	0.22

¹⁾ Earnings per share is calculated as profit attributable to owners of the parent divided by the weighted average number of shares outstanding during the year, as adjusted to reflect the economic rights of each class of share. For the purposes of the EPS calculation only, the net profit for the year attributable to ordinary shareholders has been adjusted to include the assumed coupon, net of tax, on the perpetual bonds of €49 million (2019: €49 million). Fully diluted earnings per share are not significantly different from basic earnings per share

€ million	2020	2019
Adjusted EBITDA	1,152	1,238
US C-band repurposing income	10	--
US C-band operating expenses	(43)	--
Restructuring expenses	(40)	(21)
EBITDA	1,079	1,217

€ million	2020	2019
Adjusted Net Profit	208	395
US C-band repurposing income	10	--
US C-band operating expenses	(43)	--
Restructuring expenses	(40)	(21)
Impairment expenses	(277)	(97)
Tax on material exceptional items	56	19
Net profit/(loss) attributable to owners of the parent	(86)	296

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December

€ million	2020	2019
Property, plant and equipment	4,170	5,186
Assets in the course of construction	1,651	924
Intangible assets	4,192	4,685
Other financial assets	14	12
Trade and other receivables	268	285
Deferred customer contract costs	9	18
Deferred tax assets	313	260
Total non-current assets	10,617	11,370
Inventories	27	31
Trade and other receivables	488	590
Deferred customer contract costs	10	18
Prepayments	72	62
Income tax receivable	11	7
Cash and cash equivalents (A)	1,162	1,155
Total current assets	1,770	1,863
Total assets	12,387	13,233
Equity attributable to the owners of the parent	5,366	6,173
Non-controlling interests	72	83
Total equity	5,438	6,256
Borrowings (B)	3,317	3,737
Provisions	12	14
Deferred income	296	317
Deferred tax liabilities	333	359
Other long-term liabilities	127	168
Lease liabilities	25	30
Fixed assets suppliers	1,310	623
Total non-current liabilities	5,420	5,248
Borrowings (C)	613	691
Provisions	60	49
Deferred income	454	467
Trade and other payables	300	351
Lease liabilities	12	11
Fixed assets suppliers	67	135
Income tax liabilities	23	25
Total current liabilities	1,529	1,729
Total liabilities	6,949	6,977
Total equity and liabilities	12,387	13,233
Reported Net Debt (B + C – A)	2,768	3,273

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December

€ million	2020	2019
Profit/(loss) before tax	(102)	200
Taxes paid during the year	(31)	(54)
Interest expense	123	144
Depreciation, amortisation and impairment	997	851
Amortisation of client upfront payments	(72)	(88)
Other non-cash items in the consolidated income statement	76	43
Consolidated operating profit adjusted for non-cash items and tax payments and before working capital changes	991	1,096
(Increase)/decrease in inventories	(6)	5
(Increase)/decrease in trade and other receivables	17	(64)
(Increase)/decrease in prepayments and deferred charges	17	(22)
Increase/(decrease) in trade and other payables	(73)	63
Increase in upfront payments and deferred income	103	56
Changes in working capital	58	38
Net cash generated by operating activities	1,049	1,134
Payments for purchases of intangible assets	(39)	(26)
Payments for purchases of tangible assets ⁽¹⁾	(171)	(279)
Other investing activities	(7)	(3)
Net cash absorbed by investing activities	(217)	(308)
Proceeds from borrowings	395	497
Repayment of borrowings	(785)	(484)
Coupon paid on perpetual bond	(66)	(66)
Dividends paid on ordinary shares ⁽²⁾	(182)	(364)
Interest paid on borrowings	(152)	(154)
Payments for acquisition of treasury shares	(10)	(50)
Proceeds from treasury shares sold and exercise of stock options	9	57
Lease payments	(15)	(13)
Payments related to changes in ownership interest in subsidiaries	(7)	-
Net cash absorbed by financing activities	(813)	(577)
Net foreign exchange movements	(12)	(3)
Net increase in cash and cash equivalents	7	246
Cash and cash equivalents at beginning of the year	1,155	909
Cash and cash equivalents at end of the year	1,162	1,155

1) Including €10 million related to US C-band repurposing (2019: nil). 2) Net of dividends received on treasury shares of €2 million (2019: €4 million)

€ million	2020	2019
Net cash generated by operating activities	1,049	1,134
Net cash absorbed by investing activities	(217)	(308)
Free cash flow before financing activities	832	826
Interest paid on borrowings	(152)	(154)
Lease payments	(15)	(13)
Free cash flow before equity distributions and treasury activities	665	659

SUPPLEMENTARY INFORMATION

QUARTERLY INCOME STATEMENT (AS REPORTED)

€ million	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020
Average €/€ FX rate	1.15	1.12	1.12	1.10	1.11	1.10	1.17	1.18
Revenue	481	481	490	532	479	469	462	466
US C-band repurposing income	--	--	--	--	--	--	--	10
Operating expenses	(191)	(186)	(185)	(205)	(194)	(207)	(175)	(231)
EBITDA	290	295	305	327	285	262	287	245
Depreciation expense	(156)	(162)	(168)	(178)	(158)	(161)	(153)	(153)
Amortisation expense	(21)	(25)	(20)	(24)	(23)	(21)	(21)	(30)
Impairment expense	-	(5)	-	(92)	-	-	-	(277)
Operating profit/(loss)	113	103	117	33	104	80	113	(215)
Operating profit/(loss) margin	24%	21%	24%	6%	22%	17%	24%	-46%
Net financing costs	(38)	(44)	(33)	(51)	(46)	(45)	(44)	(49)
Profit/(loss) before tax	75	59	84	(18)	58	35	69	(264)
Income tax benefit/(expense)	(7)	30	(7)	60	(9)	(1)	(4)	21
Non-controlling interests	4	8	4	4	2	2	2	3
Net Profit/(Loss)	72	97	81	46	51	36	67	(240)
Earnings/(loss) per share (in €)⁽¹⁾								
Class A shares	0.13	0.19	0.15	0.07	0.09	0.05	0.12	(0.56)
Class B shares	0.05	0.07	0.07	0.03	0.03	0.02	0.05	(0.22)
Adjusted EBITDA	298	298	308	334	288	294	301	269
Adjusted EBITDA margin	62%	62%	63%	63%	60%	63%	65%	58%
US C-band repurposing income	--	--	--	--	--	--	--	10
US C-band operating expenses	--	--	--	--	--	(14)	(7)	(22)
Restructuring expenses	(8)	(3)	(3)	(7)	(3)	(18)	(7)	(12)
EBITDA	290	295	305	327	285	262	287	245

¹⁾ Earnings per share is calculated as profit attributable to owners of the parent divided by the weighted average number of shares outstanding during the year, as adjusted to reflect the economic rights of each class of share. For the purposes of the EPS calculation only, the net profit for the year attributable to ordinary shareholders has been adjusted to include the coupon, net of tax, on the perpetual bonds. Fully diluted earnings per share are not significantly different from basic earnings per share.

QUARTERLY OPERATING PROFIT (AT FINANCIAL OUTLOOK FX RATE)

€ million	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020
Average €/€ FX rate	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20
Revenue	470	465	474	510	460	448	456	463
US C-band repurposing income	-	-	-	-	-	-	-	10
Operating expenses	(185)	(179)	(177)	(193)	(185)	(193)	(172)	(230)
EBITDA	285	286	297	317	275	255	284	243
Depreciation expense	(152)	(154)	(161)	(169)	(150)	(152)	(150)	(148)
Amortisation expense	(20)	(25)	(20)	(24)	(22)	(21)	(21)	(28)
Impairment expense	-	(5)	-	(84)	-	-	-	(277)
Operating profit/(loss)	113	102	116	40	103	82	113	(210)
Adjusted EBITDA	293	289	300	323	278	285	297	267
US C-band repurposing income	-	-	-	-	-	-	-	10
US C-band operating expenses	-	-	-	-	-	(12)	(7)	(22)
Restructuring expenses	(8)	(3)	(3)	(6)	(3)	(18)	(6)	(12)
EBITDA	285	286	297	317	275	255	284	243

ALTERNATIVE PERFORMANCE MEASURES

SES regularly uses Alternative Performance Measures ('APM') to present the performance of the Group and believes that these APMs are relevant to enhance understanding of the financial performance and financial position. These measures may not be comparable to similarly titled measures used by other companies and are not measurements under IFRS or any other body of generally accepted accounting principles, and thus should not be considered substitutes for the information contained in the Group's financial statements.

Alternative Performance Measure	Definition
Reported EBITDA and EBITDA margin	EBITDA is profit for the period before depreciation, amortisation, net financing cost and income tax. EBITDA margin is EBITDA divided by revenue
Adjusted EBITDA and Adjusted EBITDA margin	EBITDA adjusted to exclude material exceptional items. In 2020, the primary exceptional items are restructuring charges announced in the framework of SES' 'Simplify & Amplify' programme, and the net impact of the repurposing of US C-band spectrum. Adjusted EBITDA margin is Adjusted EBITDA divided by revenue.
Adjusted Net Debt to Adjusted EBITDA	Adjusted Net Debt to Adjusted EBITDA, represents the ratio of Net Debt plus 50% of the group's hybrid bonds (per the rating agency methodology) divided by the last 12 months' (rolling) Adjusted EBITDA.
Adjusted Net Profit	Net profit attributable to owners of the parent adjusted to exclude material exceptional items. In 2020, the primary exceptional items are restructuring charges announced in the framework of SES' 'Simplify & Amplify' programme, the net impact of the repurposing of US C-band spectrum, and the net impact of impairment expense.

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Presentation of Results:

A presentation of the results for investors and analysts will be hosted at 9.30 CET on 25 February 2021 and will be broadcast via [webcast](#) and conference call. The details for the conference call and webcast are as follows:

U.K. (Standard International Access):	+44 (0) 33 0551 0200
France:	+33 (0) 1 7037 7166
Germany:	+49 (0) 30 3001 90612
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Confirmation code: **SES**

Webcast registration: https://channel.royalcast.com/landingpage/ses/20210225_1/



The presentation is available for download from <https://www.ses.com/investors/financial-results> and a replay will be available shortly after the conclusion of the presentation.

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